

Shel INCORTOR 2021

Cautionary note

Shell LNG Outlook 2021

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Gas and LNG have a key role to play in a decarbonising world

2020 saw new net-zero emissions (NZE) announcements at both national and regional levels. Natural gas can help lower overall emissions, whether in partnership with renewables to deliver a reliable energy choice or to power hard-to-electrify sectors. 65% of the growth in natural gas use in the next twenty years is expected to come from non-power sectors. LNG is expected to be the fastest growing source of natural gas.

LNG shows its resilience and flexibility in 2020

While COVID-19 derailed expected forecasts, LNG demand still grew with trade reaching 360 million tonnes in 2020. The industry reacted swiftly to changing market conditions, diverting cargoes to shifting demand centres and through adjusting supply. Prices remained volatile, hitting a record low before rebounding to record high in early 2021. New LNG supply investment decisions ground to a halt due to the pandemic-driven economic crisis.

Complementary spot and term contract structures and cleaner pathways to drive LNG growth

LNG demand is expected to grow steadily with a supply-demand gap estimated to emerge in the middle of the current decade. With an increasing number of buyers and suppliers, the industry has evolved to offer a wider choice of commercial structures to meet changing needs. Against a backdrop of increasing NZE targets, the industry will need to further innovate to offer cleaner energy supply.



Gas and LNG have a key role to play in a decarbonising world

Three of the ten highest CO₂ emitting countries announce net-zero emissions (NZE) targets during 2020

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Gas demand projected to grow and play a key role in decarbonising sectors

Source: Shell interpretation of Wood Mackenzie H1 2020 data

 $\mathsf{CAGR}\operatorname{\mathsf{-Compound}} annual \operatorname{growth} \operatorname{rate} \ \operatorname{\mathsf{Res}} \& \operatorname{\mathsf{comm:}} \operatorname{\mathsf{Residential}} \operatorname{and} \operatorname{\mathsf{Commercial}}$

Gas is a reliable partner to renewable power and provides flexibility to meet seasonal heating demand

UK total electricity & gas demand

Source: Shell interpretation of Wood Mackenzie, IEA, Aurora Energy Research, National Grid, Grid Watch UK 2021 and Sustainable Gas Institute White Paper 5 2020 data

Gas enables reduction of industrial emissions

Iron and steel sector benefitting from coal-to-gas switching

Benefits of using gas in the iron & steel sector

100% 90% 80% 70% **П П** 60% -36% **-85% -90%** -100% 50% 40% **FMISSIONS FMISSIONS FMISSIONS** 30% 20% **Coal-to-gas switching Carbon capture Biogas & BECCS** 10% & storage $36\% \text{CO}_2$ emissions saving 86% CO₂ emissions reduction using 0% through the use of natural gas, electric arc furnace (EAF)* 85-90% CO₂ emissions saving hydrogen and LNG for direct Potentially negative when using reduced iron (DRI) steel production biogas / bioenergy + CCS

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2020 industrial energy use and emissions in India

Source: Shell interpretation of IEA ETP, Wood Mackenzie, worldsteel data 2020 data

* If electricity is sourced from renewable generation BECCS: Bioenergy carbon capture & storage Mtoe: Million tonnes of oil equivalent MTCO₂; Million tonnes CO₂

Uptake of gas in the road transport sector

Demand increasing as number of LNG-fuelled vehicles increase

Source: Shell interpretation of NGVA 2020, Less Better, SCI China, CARTAC and other industry 2019 and 2020 data

Marine sector LNG demand grows as global bunkering infrastructure develops rapidly

A choice of LNG enabling access to green financing 2017 **Brittany Ferries** LNG-powered ferry Honfleur 2018 Sovcomflot 9 LNG-powered Aframax tankers 2019 MOL 18,600 cubic metre bunkering vessel 2020 Van Oord 3 LNG-powered dredging vessels 2021 Hapag Lloyd 6 LNG-powered containerships

Source: Shell interpretation of DNV GL 2020 data and various news reports

LNG to play a pivotal role in meeting gas demand growth, particularly in Asia

Global gas supply by source BCM 39% 5,000 14% 46% 4,000 LNG demand 3.5% CAGR 3,000 2,000 1,000 0 2020 Domestic Pipeline ING 2040 production imports imports

LNG imports by region

BCM

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Source: Shell interpretation of Wood Mackenzie H1 2020 data CAGR: Compound annual growth rate

LNG shows its resilience and flexibility in 2020

LNG shows resilience and flexibility in a rapidly changing environment

JKM (Japan Korea Marker) — Dutch TTF — US Henry Hub

Source: Shell interpretation of ICE, CME, S&P Global Platts 2020 and 2021 data

2020 started with a well-supplied global gas and LNG market

Gas/LNG storage level** LNG liquefaction capacity additions Winter^{*} average temperature Degrees Celsius MT % utilisation 40 100% 12 80% 30 9 60% 20 6 40% 10 3 20% 0 0% 2015 2016 2017 2018 2019 2020 2021 2022 2023 South Korea US China US Europe Europe South Japan Japan Korea 10-year range 2020 Average 5-year range • 2019

Source: Shell interpretation of IHS Markit, PIRA, AGSI, METI, KESIS and EIA 2020 data

*Winter months are from October through March. 2020 winter average from October 2019 to March 2020

**As of 31st December 2019

LNG demand continued to grow despite a global pandemic Shell Courlook 2021

China and India lead demand recovery

Source: Shell interpretation of IHS Markit, customs, Kpler and International Monetary Fund 2020 data

LNG importers with minimal year-on-year change are not included in this chart

15

China gas demand growth remained resilient in 2020

Record Chinese LNG imports in December 2020

China gas supply & demand BCM

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Source: Shell interpretation of IHS Markit and Chinese customs 2020 data

Res & Comm: Residential and commercial Domestic Prod: Domestic Production

Lower-priced LNG results in 11% increase in Indian imports

LNG supplements reduced domestic gas production

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India gas supply & demand

Sources: Shell interpretation of Petroleum Planning and Analysis Cell (PPAC), Central Electricity Authority (CEA), IHS Markit and Kpler 2020 data

Flexibility in European gas supply sources helped with global LNG balance

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Source: Shell's interpretation of ENTSOG, Wood Mackenzie and European TSO 2020 data LDC – Local distribution company R&C: Residential and commercial

Supply response to changing market conditions

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US supply added volume and flexibility

Source: Shell interpretation of Kpler, EIA and Wood Mackenzie 2020 data

Global LNG prices hit a record low before rebounding to hit a record high in January 2021

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US LNG export margins* \$/MMBTU

Source: Shell interpretation of ICE, CME, S&P Global Platts 2020 and 2021 data

*Excludes liquefaction fee; netback calculated as: JKM and TTF minus regasification and transportation cost minus 115% Henry Hub

A combination of structural issues and singular events caused the price rally

Source: Shell interpretation of IHS Markit, Wood Mackenzie and S&P Global Platts 2020 and 2021 data

Asian LNG demand recovery projected to continue in 2021

LNG exports from the US expected to offer flexible supply

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LNG demand growth range by region

Source: Shell interpretation of IHS Markit and Wood Mackenzie 2020 data

LNG supply growth range by country

LNG supply investment halts due to pandemic-related economic crisis

Oil & gas industry^{*} capex spend \$billion

Investment in liquefaction capacity

MTPA

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Source: Shell interpretation of IHS Markit and Wood Mackenzie 2020 data

*Industry represents estimated capital budgets of ExxonMobil, Shell, Chevron, Total, BP, Equinor and Eni, as calculated by Wood Mackenzie

Complementary spot and term contract structures and cleaner pathways to drive LNG growth

COVID-19 pandemic delays project construction timelines

-20

2020

2021

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2027

Lasting impact expected on LNG supply not demand

EU LNG import forecast change MTPA 10 5 0 -5 Range of -10 forecast Construction changes delays FID delays -15 and cancellations

2022

2023

2024

2025

2026

Source: Shell interpretation of Wood Mackenzie and IHS Markit 2020 data

Supply-demand gap estimated to emerge in the middle of the current decade as demand rebounds

LNG trade volume growth MTPA Emerging LNG supply-demand gap

Source: Shell interpretation of IHS Markit, Wood Mackenzie, FGE and Poten & Partners 2020 and 2021 data Qatar Petroleum LNG expansion announced in February 2021

Triggers exist for change in the global LNG market

More market participants with increasingly diverse needs

Long-term LNG contract expiries MTPA

LNG importers

of regasification capacity holders in Japan, China, India and South Korea

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Source: Shell interpretation of IHS Markit 2020 data

Current industry structure appears sustainable

No acceleration in the move to commoditisation

Spot deviation from term % change from term price 150% 125% 100% 75%

Term contract indexation % of total

Shell interpretation of IHS Markit, Wood Mackenzie, ICE, CME and S&P Platts 2020 and 2021 data

NZE targets will need cleaner and innovative solutions

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All levers needed to decarbonise LNG

Source: Shell interpretation of IHS Markit, Wood Mackenzie and IEA 2020 data

Summary

Gas and LNG have a key role to play in a decarbonising world

- Net-zero emissions announcements across the globe
- Gas and LNG can play a key role in decarbonising hard-to-electrify sectors
- Nearly half of gas demand growth in the next 20 years expected to come from Asia

LNG shows its resilience and flexibility in 2020

- LNG demand continued to grow despite the global pandemic and ensuing economic crisis
- Global LNG prices hit a record low before rebounding to hit a record high in January 2021
- New LNG supply investment decisions ground to a halt

Complementary spot and term contract structures and cleaner pathways to drive LNG growth

- Supply-demand gap estimated to emerge in the middle of the current decade
- Current industry structure supports the changing needs of buyers
- Net-zero emissions targets will need cleaner and innovative energy solutions

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