

Commercial Developments regarding Destination Restrictions

Japan – EU workshop

Hitoshi (Toshi) Nishizawa

Executive Officer, Senior Operating Officer,
Optimization Department, JERA Co., Inc.

9 July 2019

Contents

- 1. JERA: 3-Step Integration Completed**
- 2. Prospect of Destination-Free/Flex LNG**
- 3. Key aspects and Challenges in removing Destination Restrictions**
- 4. Benefit of Less Restrictions**
- 5. Model Diversion Clause**
- 6. Regional & Global Cooperation**

JERA : 3-Step Integration Completed

Upstream
Development /
Fuel Procurement

Transportation /
Trading

Receiving Terminals /
Storage

Power Generation

Step 1

(April 2015 -)

- Founded JERA, and integrated new business development, fuel transportation, and fuel trading businesses



New Upstream Development / Procurement



Cargo Ships



Trading



New Power Generation

Step 2

(July 2016 -)

- Integrated the existing fuel business (upstream, procurement) and the existing overseas power generation / energy infrastructure business (including renewable energy)



Upstream Development / Procurement (Including the existing projects)



Cargo Ships



Trading



New Power Generation / Existing Power Generation (Overseas)

Step 3

(April 2019 -)

- Integrated fuel receiving / storage / gas transmission and the existing thermal power generation businesses



Upstream Development / Procurement



Cargo Ships



Trading



Receiving Terminals / Storage



Power Generation (Domestic / Overseas)

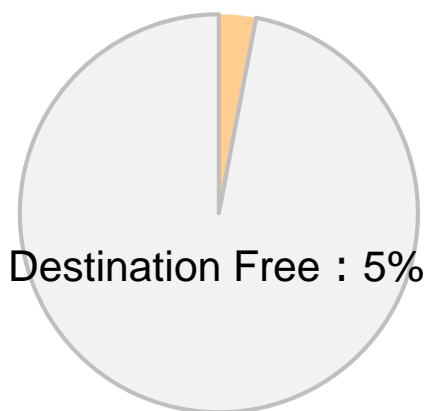
- LNG Transaction Volume: 35 MTPA
- Upstream Investment: 5 Projects
- LNG Cargo Fleet: 18 Ships

- Domestic Output Capacity: 67GW
- Overseas Output Capacity: 9GW (Developed Output)

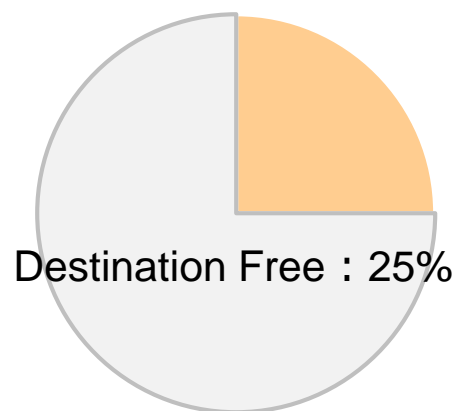
Prospect of Destination Free / Flex LNG

- Promoting a flexible, liquid and transparent LNG market by removal of destination restrictions
→ *Significant benefit for overall LNG Market (both Buyers and Sellers)*
- Destination Free / Flexible LNG has been increasing, owing to recent efforts of both Sellers and Buyers, with supports by Antitrust Authorities, government and related organizations
- Further increase needed ! (Requisite for new contracts)

JERA's LNG Portfolio in 2015



JERA's LNG Portfolio in 2020



Key Aspects and Challenges in removing Destination Restrictions (DES contracts)

① Compensation for Incremental Cost & Risk (vs Profit Sharing)

- Principle : Buyer compensates “all the actual documented net costs (including costs and savings related to transportation, terminal fees, canal transit fees and third-party costs) and risks incurred by Seller”
- Some sellers raise “Unquantifiable Risks (thus Profit Sharing is justified)”
However, convincing examples of “unquantifiable risks” have not been recognized
→ Practice is that Buyer compensates incremental verifiable costs and risks, with quantified risks by incremental insurance fee etc.

② Re-negotiation for existing contracts (cf. Negotiation of new contracts)

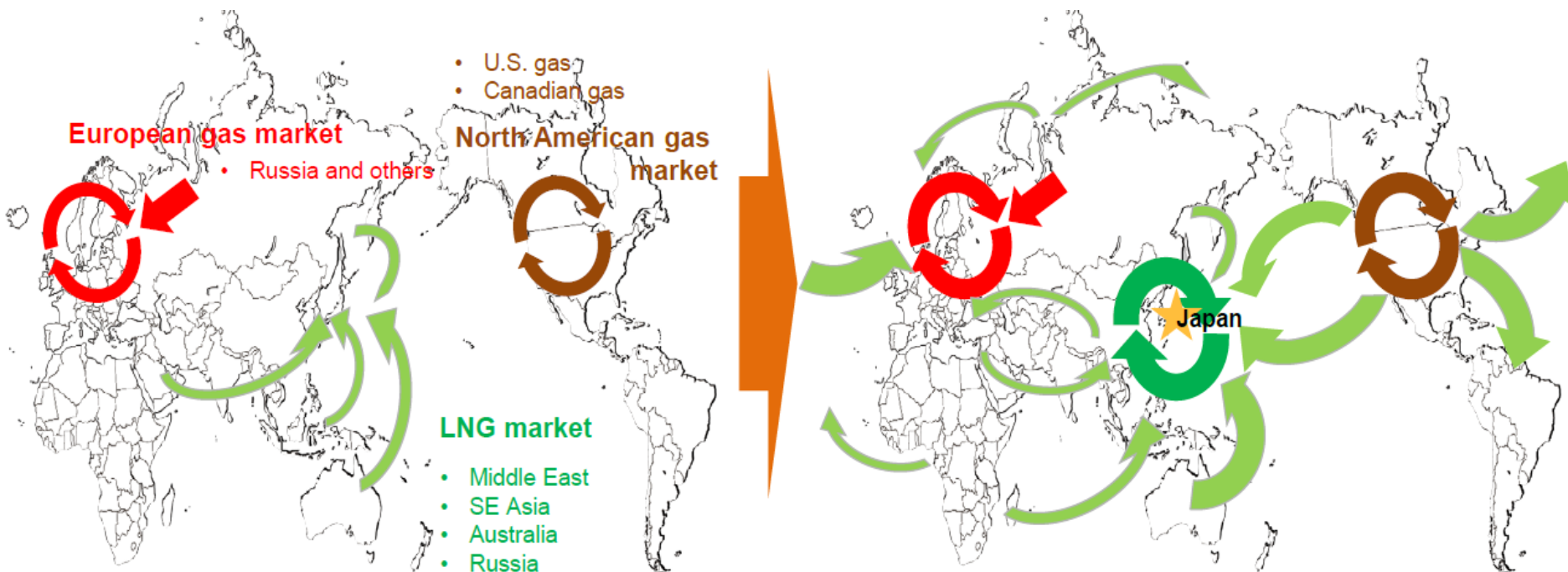
- Some sellers reluctant to amend existing contracts (even in FOB cases)
“ No rationale / motivation for actively amending contracts agreed in the past”
→ Authoritative recognition as to rule violation (and JFTC rule enforceable to outside of Japan) may be effective

③ (in operation phase) Risk of “unreasonable refusal” by Sellers

- Verification of reasonableness of refusal needed
- Before refusal, due effort is needed (options include transportation provision by buyer)
- Due advance preparation may make many refusals unnecessary

Benefit of Less Destination Restrictions

- Removal of destination restrictions is beneficial for the market (both sellers and buyers)
- Actual diversion cases have been seen
 - Promotion of LNG trade
 - Demand Creation
 - Promotion of inter-regional price convergence



Source : METI

Model Diversion Clause

- Contract standardization efforts promote LNG trade (No obligation to adopt)
- Appreciate the efforts of Professor Kim Talus and the group of experts
- Preamble Notes part explains positions of antitrust laws of Japan and EU
- A few concerns in Model Diversion Clause part – may need due care in dispersing and utilizing the clauses, or try some modifications

(1) Clause 3: “In respect of each Diversion, the Parties agree on either a compensation mechanism or a profit-sharing mechanism....”

→ Concern: P/S mechanism may be misunderstood as “endorsed”?

✓ P/S shall not be justified unless unquantifiable costs and risks

✓ Excessive profit allocation to seller prohibited

→ *In practice, convincing examples of unquantifiable costs and risks have not been recognized, thus P/S not justified*

(2) Approach of “Buyer’s *request* → Seller shall promptly *approve* (refusal shall be duly reasoned and justified)”

→ In practice, “*Notice* by Buyer → Diversion shall be made (*unless* refusal by Seller with justifiable reasons)”

Regional & Global Cooperation

- Cooperation and view exchanges across regions / markets / players
- Sharing the recognition of “Flexibility increase is needed for promotion of LNG market”
- Promotion of information sharing regarding specifications & data of LNG receiving terminals (S/S compatibility, fees, risks etc)





Thank you for listening

Jera

エネルギーを新しい時代へ

Energy for a New Era

株式会社 JERA