

#### **About Us**



CGEP's mission is to enable public and private sector leaders to make more informed choices about the world's most pressing energy issues by providing an independent and interdisciplinary platform for insights and data-driven analysis, convening and education, and actionable recommendations on the current and future global energy system.

## **Agenda**



**LNG Liquefaction Costs** 

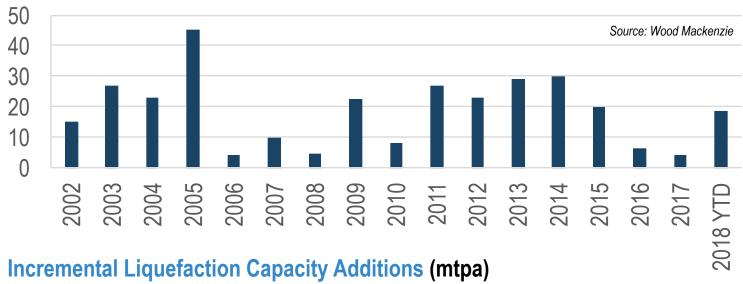


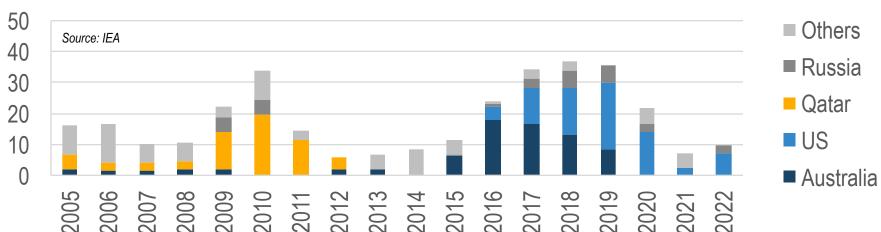
**Trends in LNG Shipping** 

## **LNG Liquefaction Costs**

## The LNG Industry Is Highly Cyclical

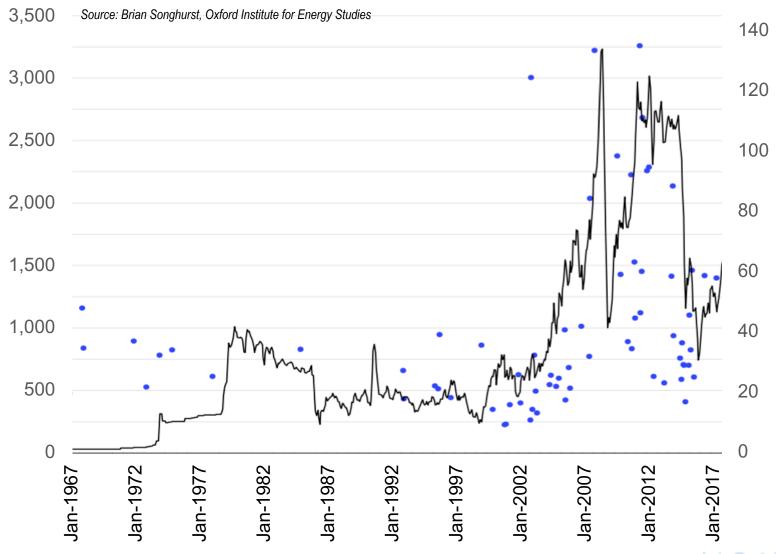
#### LNG Liquefaction Capacity Final Investment Decisions (mtpa)





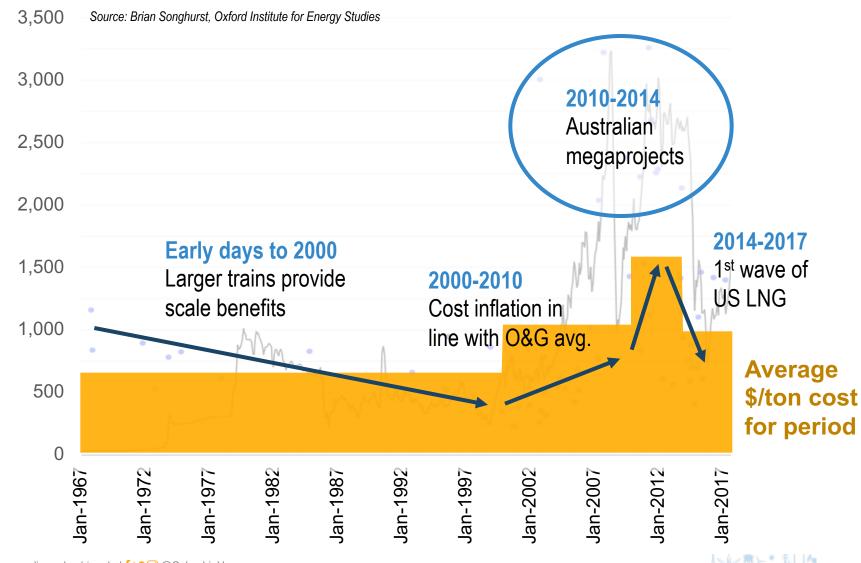
## **Liquefaction Capex Is Cyclical, Too**

Cost of Liquefaction Plants at the Time of FID (2018 \$), and Corresponding Oil Prices (nominal \$)



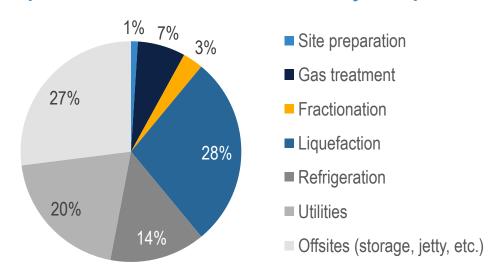
## **Liquefaction Capex Is Cyclical, Too**

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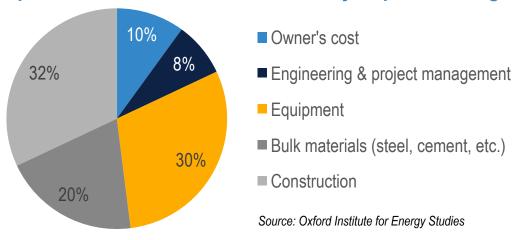


## What's Driving LNG Liquefaction Costs?

#### **Liquefaction Plant Cost Breakdown by Component**



#### **Liquefaction Plant Cost Breakdown by Expense Category**



#### **Unit cost drivers**

- Plant capacity
- Project scope
- Project location
- Project complexity
- Labor costs and availability
- Design choices
- Material and equipment costs
- EPC sector costs

### What Went Wrong in Australia?

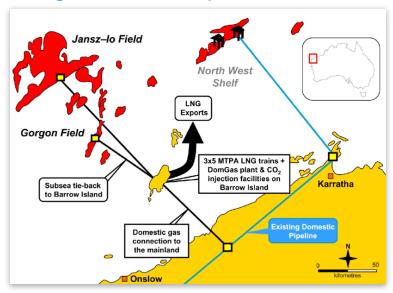
#### **Map of Australian LNG Projects**



"Welders [in Australia] can apparently earn \$250,000 a year."

Shell executive (2013)

#### **Gorgon LNG Development Plan**

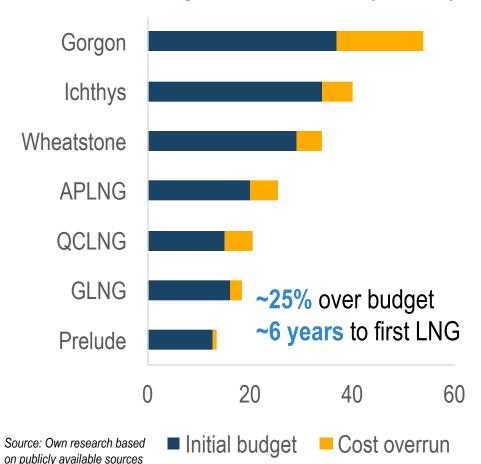


#### Some challenges were foreseen...

- Remote locations
- Complex megaprojects
- High-cost labor

#### **Australia: Outlier or the New-Old Normal?**

#### **Australian LNG Project Cost Overruns (\$ billion)**



## Some challenges were unique and unexpected

- Local currency appreciation
- Simultaneous buildout (no cooperation)
- Labor shortage and productivity issues
- Many "firsts," including:
  - First CSG-to-LNG projects
  - First (and biggest) FLNG sanctioned
  - First LNG megaproject in a "Class A" nature reserve

## What Will Keep Costs in Check: Supplier Competition



#### N. America West Coast

Woodfibre LNG Canada phase 2

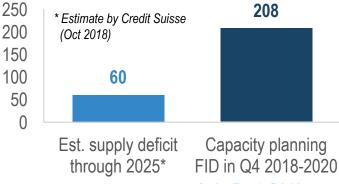
#### **US Gulf Coast**

Sabine Pass train 6
Freeport train 4
Cameron expansion
Golden Pass
Magnolia LNG
Lake Charles
Calcasieu Pass
Driftwood phase 1

#### **West Africa**

Tortue FLNG Fortuna FLNG NLNG train 7

#### **Supply Gap and Planned FIDs (mtpa)**



## **Cost Mitigation Strategies in the Next Wave of Projects**

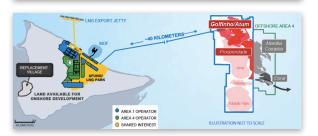
#### **Russian Arctic**



#### **LNG Canada**



#### Mozambique



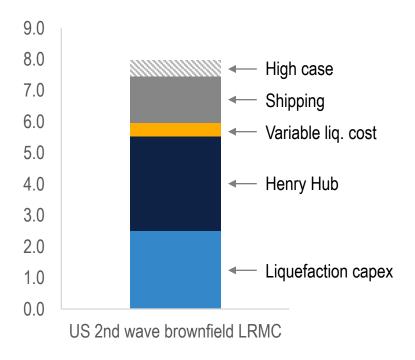
- Modular design
- Substantial tax breaks
- Gov't funded icebreaker and ice-class tanker fleets
- Gov't funded infrastructure
- Russian-built modules, GBS structures, upsized trains at Arctic LNG 2
- Arctic cascade process tested at Yamal Train 4

- Modular construction
- Government support
  - Steel tariff exemption
  - Ceiling on BC carbon tax
  - Relief from BC sales tax
  - Electricity at industry rate
  - No LNG income tax
- EPC re-contracted on lump-sum turnkey basis

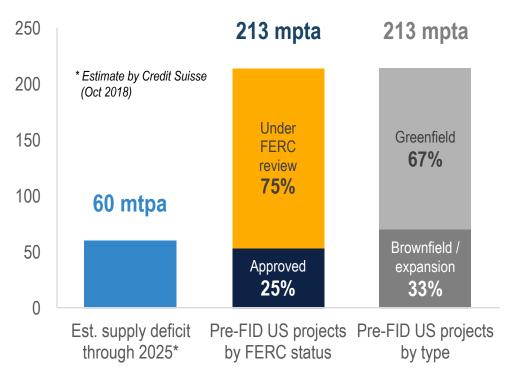
- Exxon and Anadarko-led projects use joint site, shared infrastructure
- Anadarko cut capex by \$4bn in 2018 via scope optimization vs. 2016
- Exxon-led Area 4 project switched to supersized (7.6 mtpa) megatrains

## What Will Keep Costs in Check: US LNG as a Backstop

#### Long-Run Marginal Cost (LRMC) for 2<sup>nd</sup> Wave US LNG Projects (\$/MMBtu)



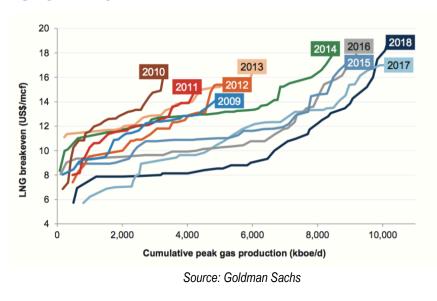
#### Global LNG Supply Gap and Pre-FID US Capacity (mtpa)



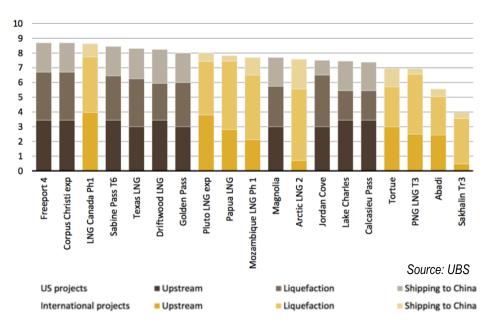
Source: Own estimates Source: FERC

### The LNG Cost Curve Has Shifted Lower and Become Flatter

#### **Evolution of the Global LNG Cost Curve Over Time**



#### **Breakeven Cost of Selected LNG Projects** (\$/MMBtu, delivered to East Asia)



A large number of projects are now competitive in the \$7-9 per MMBtu range

### Is FLNG a Game-Changer?



"FLNG has every potential to be a game changer for the liquefaction industry..."

**Brian Songhurst, OIES (2016)** 

#### The promise of FLNG

- No need for pipelines to shore
- No need for land
- No need for onshore infrastructure
- No need for marine facilities
- Shipyard construction
- Option to lease
- Vessel can be reused

## FLNG Comes in "High-End" and "Low-End" Configurations

**High-End Solution** 



Low-End Solution



- Large and highly expensive
- Newly built and custom-designed
- Engineered to perfection
- All-weather operations

- Small and cheap
- Old unit converted to new purpose
- Simple low-cost engineering
- Fair-weather operations only

Newbuild FLNG

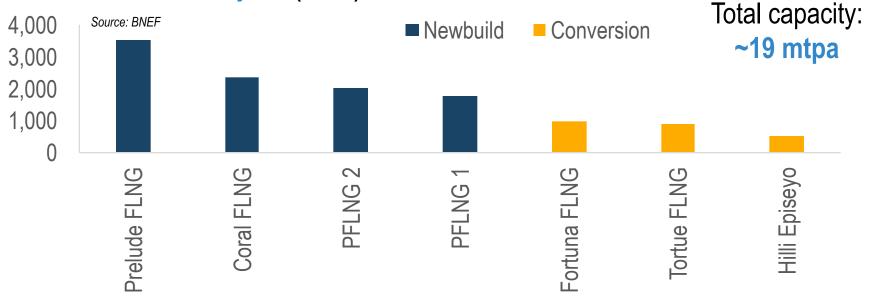


FLNG Conversion



### **FLNG** Is a Small Game Changer For Now

#### **Unit Cost of FLNG Projects (\$/ton)**



#### **Newbuild FLNG**

- No evidence of low cost, shorter lead-time
- Limited opportunity set globally
- Major IOC's and NOC's game for now

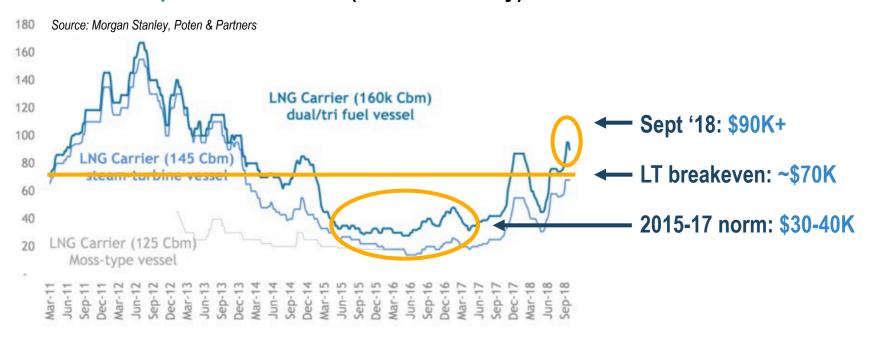
#### **FLNG Conversion**

- Cost savings and fast deployment a reality
- Leasing/tolling model, new players
- Niche application in West Africa for now

## **Trends in LNG Shipping**

## **Spot Charter Rates Reached an Inflection Point in Late-2017**

#### **LNG Carrier Spot Charter Rates (thousand \$/day)**

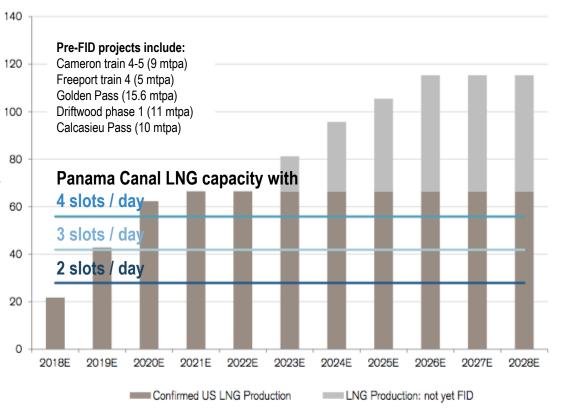


LNG carrier charter rate	\$/day	\$30,000	\$70,000	\$90,000
US LNG shipping cost to Asia via Panama	\$/MMBtu	1.5	2.0	2.3

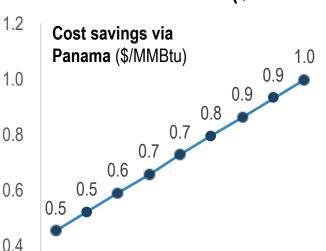
**Main assumptions:** Henry Hub gas price at \$3.00 per MMBtu, Asian LNG price at \$10 per MMBtu, vessel capacity at 170,000 cubic meters, Panama Canal fee (round-trip) at \$770,000, bunker fuel cost at \$500 per ton, journey times (one-way) at 24 days. Own estimates.

#### Will the Panama Canal Become a Bottleneck?

## US LNG Exports and Panama Canal Capacity (mtpa)



## Cost Savings via Panama Canal vs. Suez Canal Route (\$/MMBtu)



Main assumptions: Henry Hub gas price at \$3.00 per MMBtu, Asian LNG price at \$8 per MMBtu, vessel capacity at 170,000 cubic meters, Panama Canal fee (round-trip) at \$770,000, bunker fuel cost at \$500 per ton, journey times (one-way) at 24 days and 36 days for Panama and Suez Canal routes, respectively.

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LNG carrier charter rate (\$/day)

Source: Own esitmates

Source: Credit Suisse

# Thank You

For more information contact

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