



The Big Disruption: Three Drivers

- US energy abundance is profoundly changing Washington's geopolitical calculus, at best triggering a re-evaluation of traditional relationships, at worst encouraging it to withdraw from the world.
- 2. The global race for technological leadership including in AI, blockchain, robotics, biotechnology, and green energy is dramatically altering the geopolitical and geoeconomic landscape. 'Geotechnology' will be a pillar of the international system in the 21st century.
- 3. Peak oil demand will destabilize the geoeconomic order, creating winners and losers, undermining many already-fragile states.

1. US energy abundance is changing its relationship with the world.



I don't want to see your children have to deploy overseas to have to fight for energy. There's a number of reasons why the United States does fight overseas, but energy shouldn't be one of them."

The Hon. Ryan Zin.

The Hon. Ryan Zinke
US Secretary of the Interior
March 12, 2018



Waning Security Guarantee

The shale revolution is one of a number of drivers causing the US to rethink its role in the world. At 74 years old, the 'Bretton Woods' international system insured by active US participation is weaker now than its entire history.

Disengaged United States

An Evolving and Emerging China

No Other Natural Global Leader

Key Risks to the International System

Increased US
Risk-Taking
with Energy
Producers

Reduced
Investment in
Insecure
Regions

DeDollarization of the Global Economy

Militarization of Supply Choke Points

2. Geotechnology is the new geopolitics.

Geotechnology today is what geopolitics were to the nineteenth and twentieth centuries. A cluster of new technologies...will do more than just transform science. They will determine how we all live and function. Geotech – the race for technological leadership among the world's powers – will remake the global order."

Frederick Kempe President and CEO, Atlantic Council June 26, 2018



The Geopolitics of Technology

AI, Blockchain, Biotechnology, robotics, and clean technology all enhance military capabilities and provide opportunities for geoeconomic power.

Hard Power

"4th Offset"

New Priorities & Opportunities

Economic Leadership

Industrial Policy

Resource Challenges

Evolving Trade Relationships

Soft Power

Technology and Society

Gov-Public Relations



Tech Leadership by 'Going Green'

Energy security concerns and a desire for economic leadership are driving efforts by Japan, South Korea, and China, among others, to seize technological leadership in the green energy revolution.

China

40% of new vehicle fleet to be an EV or plug-in hybrid by 2030

Japan

Target for 800,000 hydrogen fuel cells in operation by 2030

South Korea

2% of GDP Spent on 'Green Growth' Initiatives



Geopolitics of Renewables

The decline of fossil fuels doesn't mean the end of energy geopolitics, renewables will make some geopolitical challenges sharper, while bringing new challenges into the fold.

Critical
Minerals
Sensitivity, Scarcity,
and Strategic Control

Cross-Border
Energy Trade
New Hubs, New
Transit Points, New
Interconnectors

New Security
Challenges
IoT and the Grid,
Developing World left
out



We initiated a program in Mubadala called 'lower for better.' We introduced very aggressive cost efficiency and optimization into the system, and I can say proudly now: we are ready for any oil price scenario."

MUSSABEH AL KAABI

CEO, Mubadala Petroleum and Petrochemicals January 13, 2018

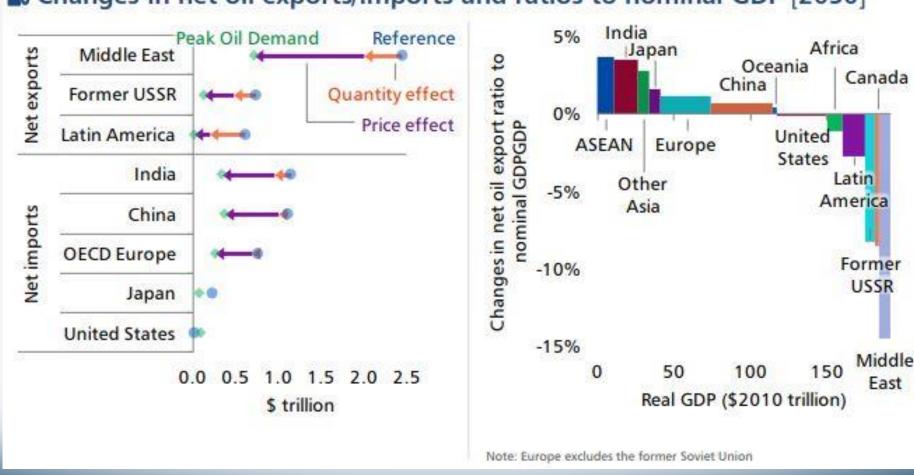




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Winners & Losers of Peak Demand

Changes in net oil exports/imports and ratios to nominal GDP [2050]





Winners & Losers of Peak Demand

Key Themes

High-cost producers no longer economically viable

Fiscal deficits and internal instability

Diversification challenges of "connectedness"

Market inefficiencies and stranded assets



Peak Oil Demand Predictions Are Already Impacting the Market

Focus on Short-Cycle Investments

OPEC Price Concerns

Opportunities for natural gas and clean tech exporters



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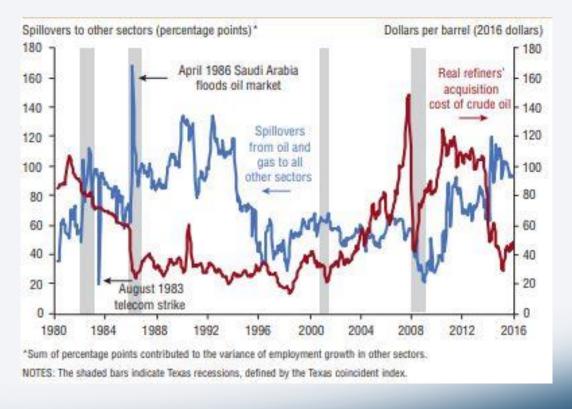
The Diversification Challenge

Lessons from Texas

Saudi Arabia & UAE Non-Oil Real GDP Growth x Oil Price

Expressed as a a Percentage of GDP







The Diversification Challenge

So what does this tell us about true diversification?

The metric of oil to non-oil GDP is not the whole story

"Connectedness" matters

New industry needs to be separate from oil demand



The Big Disruption: What it Means

- 1. Oil importers are the winners. For China, it is a win-win given its geotechnological leadership.
- 2. The US is economically ok, but continues to disengage.
- Instability in oil producing states demands a new security framework because
 of the continue need for oil regardless of a 'peak demand' scenario. But who
 fills the void remains uncertain.



Key Questions for Leaders

- What does a "Bretton Woods 2" look like?
- 2. How does a new international system manage technological competition, particularly new technologies with significant potential negative impacts?
- 3. How do we make sure the benefits of the green energy revolution and the benefits of other new technologies - are shared widely while at the same time rewarding those who created the technologies?
- 4. How do we support the diversification efforts of countries like Saudi Arabia and the UAE while still working to ensure our own technological leadership?
- 5. What do we do with states that aren't even beginning to diversify?